

THE RAFT

Resilience Adaptation Feasibility Tool

Town of White Stone

Scorecard Opportunity List

The RAFT Goal

To help Virginia's coastal localities improve resilience to flooding and other coastal storm hazards while remaining economically and socially viable.



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For more information visit The RAFT website: raft.ienvirginia.edu

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The views expressed in The RAFT's various products are those of the authors and do not necessarily reflect the views of any of the funders mentioned above.

Introduction

The RAFT is a “full-service tool” and collaborative, community-driven process designed to assist coastal localities in increasing their resilience. It has three key components:

- **The RAFT Scorecard** provides a comprehensive assessment of the locality’s resilience.
- **A Resilience Action Workshop** where participants review the assessment findings, identify achievable action items and create a one-year Resilience Action Checklist.
- **Implementation** in which the RAFT Core Team works with a Locality Implementation Team to achieve items identified on the Resilience Action Checklist.

The RAFT Scorecard Opportunity List is designed to be used alongside the RAFT Scorecard to identify opportunities for strengthening resilience. These opportunities can then be more easily identified for inclusion in the Colonial Beach Resilience Action Checklist. This Opportunity List compiles potential action items identified from three sources:

- **HMP** actions are from the Hazard Mitigation Project List from the Northern Neck Regional Hazard Mitigation Plan
- **Sector Calls** actions are from input collected during calls held between the RAFT Core Team and sector leaders from across the Northern Neck
- **RAFT** actions are from the Colonial Beach RAFT Scorecard

In this way, the Opportunity List incorporates actions for resilience which have previously been locally identified as priorities, in addition to outcomes from the RAFT Scorecard results. However, the Opportunity List is not an exhaustive inventory of all possible actions for resilience. Localities may choose to include items on their Resilience Action Checklist that do not appear in this document.

This document is intended to serve as a personal resource. It will not be collected, nor shared by the RAFT Core Team. The columns “Ease” and “Impact” are left blank for your use in ranking and prioritizing opportunities, which can occur during or prior to the Resilience Action Workshop. When conducting these rankings, we encourage you to consider these questions: “How difficult will it be to accomplish this action?” and “What level of impact will completing this action create for reducing my community’s vulnerability?” Actions ranked highly for “Ease” and/or “Impact” may indicate their suitability for inclusion on your locality’s Resilience Action Checklist.

If you have questions regarding the content of this document, please contact Angela King, Assistant Director of the Virginia Coastal Policy Center at William & Mary at amking02@wm.edu.

CROSS-CUTTING OPPORTUNITIES

SOURCE	ACTION ITEMS	TIME PERIOD	EASE Rank 0-10	IMPACT Rank 0-10
HMP	Medium/Medium-High Priority. Support mitigation projects that will result in the protection of public or private property from natural hazards. Eligible projects include but are not limited to 1. Acquisition of Flood prone property 2. Elevation of Flood prone structure 3. Minor structural flood control projects 4. Relocation of structures from hazard-prone areas 5. Retrofitting of the existing buildings, facilities, and infrastructure 6. Retrofitting of existing buildings and facilities for shelters 7. Critical infrastructure protection measures 8. Stormwater management improvements 9. Advanced warning systems and gauging systems (weather radios, reverse-911, stream gauges, I-flows) 10. Targeted hazard education 11. Wastewater and water supply system hardening and mitigation	3-5 years		
Sector Calls	Improve communication and information distribution systems regarding social service provision to the general public, especially vulnerable communities: (1) coordinate between department of social services (DSS) and community organizations, including churches, (2) actively update DSS websites and improve their connectivity with county websites, (3) explore a revamp of Northern Neck Connect or another centralized online portal model (4) use radio, newspapers, Facebook page, sheriff's website to share info, (5) establish an information line (i.e. 211/511) line to connect individuals calling to the appropriate agency or service provider.			
Sector Calls	Learn and disseminate useful lessons from communities that are identified as having higher resilience to flooding and storm events (for example, Little Florida in Richmond County).			
Sector Calls	Improve government service provision to vulnerable populations (senior citizens, children) during and after emergencies. Improvements should be based on a discussion around community needs. Build on some successful/ongoing models like septic pump-out program; Lancaster Co. PD check-ins with seniors; Meals on Wheels; Richmond Resource Council – Bay Aging; The Orchard; Schools; Lancaster Co. LINK.			

1) LOCALITY LEADERSHIP, POLICY, AND COLLABORATION

#	SOURCE	ACTION ITEMS	TIME PERIOD	EASE Rank 0-10	IMPACT Rank 0-10
1.1	Sector Calls	Consider increasing funds for police department staff and resources in order to meet increased work demands during summer population increases, and to allow for capacity to conduct more proactive/mitigation efforts.			

1.1	Sector Calls	Test new outreach methods to recruit public safety volunteers, and create a plan for retaining existing volunteers: (1) convey the variety of roles available to support public safety efforts, and (2) increase partnership with public schools (creating a Firefighter 1 class).			
1.1	Sector Calls	Improve communication and planning between county staff, school staff, emergency managers, service providers and local DSS representatives for responding to and planning for emergencies. Work with the NNPDC to formalize tools, including (1) an emergency plan that outlines tasks and communication steps for the various organizations; (2) a roles and responsibilities map for emergencies that covers the county, DSS, community organizations, and households; and (3) a communication structure to facilitate coordination amongst the various entities.			
1.1	RAFT	Hold resiliency trainings events for elected officials. and community leaders with resiliency experts as guest speakers.	1-3 years		
1.1	RAFT	Coordinate quarterly meetings for elected officials focusing on resiliency planning efforts.	>3 years		
1.2	RAFT	Include stakeholders and vulnerable populations in resiliency community meetings.	1-3 years		
1.3	Sector calls	Build on existing partnership between All Points Broadband, Dominion Energy, Northern Neck Electric Cooperative and the Counties of King George, Northumberland, Richmond, and Westmoreland to advance a regional broadband partnership to deliver fiber-optic broadband service to unserved households and businesses in the region.			
1.3	RAFT	Require at least one elected official to participate on every local resilience commission as a delegate.	1-3 years		
1.3	RAFT	Create a task force to identify resiliency funding opportunities regionally and state-wide.	>1 year		
1.4	RAFT	Use data collected from Virginia university system in local floodplain, zoning, ordinance planning as well as in the comprehensive plan.	1-3 to >3 years		
1.5	RAFT	Research and participate in CRS Program.	1-3 years		
All	Sector Calls	Conduct a regional analysis of emergency management capacity, including geographic distribution of stations, EMS staff availability, travel routes and response times. Building on the shared resources model used between Lancaster County and lower Northumberland County, identify opportunities to improve response through mutual aid.			
All	Sector Calls	Invest in additional staff and trucks and establish additional EMS Stations for emergency management.			

2) RISK ASSESSMENT AND EMERGENCY MANAGEMENT

#	SOURCE	ACTION ITEMS	TIME PERIOD	EASE Rank 0-10	IMPACT Rank 0-10
2.1	HMP	Medium/Medium-High priority. Investigate all critical community facilities – such as administrative offices, shelters (non-school buildings), fire stations, and police stations – to evaluate their resistance to Flood and wind hazards. Particular attention will be given to the HVAC systems and structural integrity of the buildings. Prioritize facilities in known hazard areas (e.g., floodplains).	3-5 years		
2.3	RAFT	Invite chamber of commerce to send representatives to mitigation and planning meetings.	1-3 years		
2.3	RAFT	Provide programs for small businesses for emergency preparation and business continuity post-event.	1-3 to >3 years		
2.5	HMP	Medium/Medium-High priority. Encourage the purchase of flood and/or sewer back-up insurance.	3-5 years		
2.5	Sector Calls	Extend regional public radio coverage, perhaps via coordinated expansion/improvement effort.			
2.5	Sector Calls	Improve public outreach and education around evacuation, with the goal of influencing more residents to evacuate in hazardous situations. Circulate more broadly maps such as the FEMA Flood Zone and Hurricane Evacuation Maps which allow residents to search their address and identify their flood risk and evacuation zones.			
2.5	RAFT	Develop resident emergency plan that identifies risks and needs.	<1 year		
2.5	RAFT	Task staff with contacting community leaders and community organizations about emergency preparedness, ensuring residents know emergency numbers and shelters (i.e. emergency magnets or flyers).	1-3 to >3 years		
2.5	RAFT	Engage residents through community outreach and trainings/drills.	<1 year		

3) INFRASTRUCTURE RESILIENCE

#	SOURCE	ACTION ITEMS	TIME PERIOD	EASE Rank 0-10	IMPACT Rank 0-10
3.1	HMP	Medium/Medium-High priority. Evaluate the existing stormwater system to determine if it is adequate for existing (or future) flood hazards.	3-5 years		
3.1	HMP	Medium priority. Identify program of corrective actions to improve stormwater systems capacity to handle major rain events.	3-5 years		
3.1	HMP	Medium priority. Develop and implement a ditch maintenance program consisting of routine inspections and subsequent debris removal.	3-5 years		
3.1	RAFT	Provide incentives for private property activities that manage stormwater such as tax deductions or flag program (i.e. River Star Homes).	<1 to 1-3 years		
3.1	RAFT	Provide demonstrational BMPs on public property for stormwater education.	1-3 years		
3.1	RAFT	Identify minimum state requirements and compare to local requirements.	1-3 to >3 years		
3.2	HMP, RAFT	Medium/Medium-High priority. Identify the need for backup generators and other backup infrastructure, communications and/or vehicles at critical public facilities. Develop means to address shortfalls identified in case of emergency if infrastructure fails or is damaged in storm events.	3-5 years		
3.2	Sector Calls, RAFT	Work with VDOT to identify and evaluate vulnerable transportation infrastructure, and conduct an analysis of road wash-outs, and address how to fix them.			
3.3	Sector Calls	Understand and work to reduce the vulnerability of septic systems by creating an inventory and map, coordinating with the plans being developed by VDH and VIMS, which plan to launch a pilot project with ODU staff.			
3.3	RAFT	Update water supply plan to address coastal hazards and dangers they pose to potable water.	1-3 years		
3.3	RAFT	Hold public educational events and disseminate educational materials about safe drinking water and what to do in case a storm impacts their water supply.	<1 year		
3.4	HMP	Medium/Medium-High priority. Incorporate hazard mitigation techniques into new community facilities to minimize damages.	3-5 years		

3.4	RAFT	Identify emergency services weaknesses and address how to fix them.	1-3 years		
3.4	RAFT	Develop a contingency plan for continuing services, including identifying necessary parties.	1-3 to >3 years		
3.5	RAFT	Create a green infrastructure plan that outlines the use of natural and nature-based features to enhance coastal resilience.	<1 to 1-3 years		
3.5	RAFT	Begin implementing green strategies such as living shorelines, wetland restoration, and watershed management.	1-3 to >3 years		

4) PLANNING FOR RESILIENCE

#	SOURCE	ACTION ITEMS	TIME PERIOD	EASE Rank 0-10	IMPACT Rank 0-10
4.1 4.2	HMP	Medium priority. Integrate mitigation plan requirements and actions into other appropriate planning mechanisms such as comprehensive and capital improvement plans.	3-5 years		
4.1 4.4	Sector Calls	Support homeowners to elevate their homes, building on the Northern Neck Hazard Mitigation Grant Home Elevation Program, in places with flood risk that are not projected to be uninhabitable based on sea-level rise projects.			
4.1	RAFT	Allocate specific funds for coastal resilience into Capital Improvement Plan.	<1 to 1-3 years		
4.1	RAFT	Identify key economic impacts and monetary losses that significant storm events could cause.	1-3 years		
4.1	RAFT	Identify funding to meet needs of vulnerable populations in case of emergencies.	<1 to 1-3 years		
4.2	RAFT	Ensure comprehensive plan includes community input on coastal resilience.	<1 year		
4.2	RAFT	Ensure comprehensive plan includes strategies to mitigate coastal hazards and reduce vulnerability.	<1 year		
4.2	RAFT	Ensure comprehensive plan includes natural and nature-based strategies for mitigating storm hazards and how to protect those natural resources.	<1 year		
4.2	RAFT	Ensure comprehensive plan includes potential impacts on critical infrastructure and services, especially	<1 year		

		regarding vulnerable populations.			
4.3	HMP	Medium/Medium-High priority. Avoid establishing public service facilities and utilities, such as wastewater disposal facilities, within or near the floodplain where they might create a hazard if damaged during a storm.	3-5 years		
4.3	HMP	Medium priority. Continue to enforce zoning and building codes to prevent construction within the floodplain.	3- 5 years		
4.3	RAFT	Reassess floodplain zoning permits or make permitting outside of floodplain more easily obtainable than inside floodplain.	1-3 years		
4.3	RAFT	Modify flood zone designations to include areas outside FEMA designations that are still known to flood regularly.	1-3 years		
4.3	RAFT	Modify Chesapeake Bay Act buffer to go beyond minimum requirements.	1-3 to >3 years		
4.3	RAFT	Establish or enforce setback laws in flood-prone areas.	1-3 to >3 years		
4.4	RAFT	Work with local organizations to create a pro-resiliency marker for homeowners increasing their resilience (i.e. River Star Home flag program).	1-3 years		
4.4	RAFT	Make permits in flood zones difficult to obtain and enforce setback laws.	1-3 to >3 years		
4.4	RAFT	Work with local environmental groups to identify natural resources and ecoservices in need of protections.	1-3 to >3 years		
4.4	RAFT	Identify high risk areas and implement green infrastructure projects in those areas.	1-3 to >3 years		
4.5	RAFT	Hold community meeting open to residents, civic organizations, and NGOs to educate community about natural resource preservation plan.	1-3 to >3 years		
4.5	RAFT	Offer fund-matching or grant funds for natural resource preservation projects.	<1 to 1-3 years		

5) COMMUNITY ENGAGEMENT, HEALTH, AND WELL-BEING

#	SOURCE	ACTION ITEMS	TIME PERIOD	EASE Rank 0-10	IMPACT Rank 0-10
5.1	RAFT	Adopt a written policy statement regarding the roles of residents, commercial enterprises, and other stakeholders in coastal resilience.	1-3 to >3 years		
5.1	RAFT	Create a coastal resilience committee and assign staff roles.	<1 to 1-3 years		
5.1	RAFT	Create informational coastal resilience materials to disseminate via social media, government websites, and traditional media and ask for public input.	<1 year		
5.2	RAFT	Create audience-appropriate information guides, signs, brochures, social media posts informing the public about coastal resilience and economic risks associated with storm events.	<1 year		
5.4	Sector Calls	Explore alternatives to traditional health provision models, including community paramedicine and telemedicine. Telemedicine efforts must go hand-in-hand with connectivity infrastructure expansion. There is an opportunity to build on an existing pilot project out of VCU in Westmoreland, Essex, and Richmond Counties.			
5.3	RAFT	Encourage and provide funding for community resilience projects and advertise these incentives to public.	<1 year to 1-3 years		
5.3	RAFT	Hold community training sessions to educate public on resiliency strategies.	<1 year to 1-3 years		
5.3	RAFT	Provide local leaders and volunteers with educational materials and speakers for local events.	1-3 years		
5.3	RAFT	Acknowledge the work of resident leaders or volunteers in supporting and advancing coast resilience by highlighting their work on government websites, social media, awards, etc.	<1 year		
5.5	RAFT	Gather data on community physical and mental wellbeing and challenges through specific metrics, such as "deaths of despair" (suicide, cirrhosis of the liver, overdoses).	>3 years		
5.5	RAFT	Identify trusted communication messengers for vulnerable populations.	<1 year		
5.5	RAFT	Partner with NGOs and community groups to identify needs of vulnerable populations.	<1 year		
5.5	RAFT	Make plans to best help vulnerable populations during emergencies in conjunction with community groups.	<1 year to 1-3 years		